**Scope of Service**

**Home Delivered Meals**

**SPC: 402**

**Provider Subcontract Agreement Appendix N**

**Purpose:** Defines requirements and expectations for the provision of subcontracted, authorized and rendered services. Services shall be in compliance with the Provider Subcontract Agreement and the provisions of this service expectations document.

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<thead>
<tr>
<th>1.0</th>
<th>Service Definition</th>
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<tbody>
<tr>
<td>Inclusa follows the definitions and guidelines as defined for Home Delivered Meals in the DHS Family Care contract, standard program category (SPC) 402. <strong>Home delivered meals</strong> are meals provided to recipients who are unable to prepare or obtain nourishing meals without assistance, including those who may be unable to manage a special diet recommended by their physician. Home-delivered meal costs may include the costs associated with the purchase and planning of food, nutrition services, supplies, equipment, labor and transportation to deliver one or two meals a day. Home delivered meals may not constitute a &quot;full nutritional regimen&quot; (3 meals per day). This service does not include payment for meals at federally subsidized nutrition sites.</td>
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<tr>
<th>2.0</th>
<th>Standards of Service</th>
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<tr>
<td>2.1</td>
<td>Provider must follow the standards for Home Delivered meals. This Scope of Service reflects Inclusa policies and procedures.</td>
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<tr>
<td>2.2</td>
<td>Inclusa subcontracted providers of long-term care services are prohibited from influencing members’ choice of long-term care program, provider, or Managed Care Organization (MCO) through communications that are misleading, threatening or coercive. Inclusa and/or the WI Department of Health Services may impose sanctions against a provider that does so. Per Wisconsin Department of Health Services (DHS), any incidents of providers influencing member choice in a Family Care program must be reported to DHS immediately.</td>
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<td>2.3</td>
<td>Service must be provided in a manner which honors member’s rights such as consideration for member preferences (scheduling, choice of provider, direction of work), and consideration for common courtesies such as timeliness and reliability.</td>
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<tr>
<td>2.4</td>
<td>Provider must incorporate practices that honor members’ beliefs, being sensitive to cultural diversity and diverse cultural and ethical backgrounds, including supporting members with limited English proficiency or disabilities, and regardless of gender, sexual orientation, or gender identity. This includes fostering attitudes and interpersonal communication styles in staff and providers which respect members’ cultural backgrounds.</td>
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<tr>
<th>3.0</th>
<th>Service Description</th>
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<tr>
<td>3.1</td>
<td><strong>SPC 402 – Home Delivered Meals</strong> &lt;br&gt;The provision of meals to members unable to prepare or obtain nourishing meals without assistance.</td>
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<tr>
<td>3.2</td>
<td>Providers of Home Delivered Meals shall provide meals that meet the nutritional needs identified in an individual member’s assessment and that are consistent with the nutritional outcomes</td>
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<tr>
<td>3.3</td>
<td>Quality indicators shall be used by the MCO to evaluate the ability of the provider to provide adequate services to MCO members. Failure to adhere to quality standards can be grounds for terminating the contract if deficiencies are not corrected in a timely manner, as determined by the MCO.</td>
</tr>
</tbody>
</table>
### Units of Service and Reimbursement Guidelines

4.0 **Units of Service and Reimbursement Guidelines**

4.1 The unit of service for this benefit is **MEALS**. All referrals shall be authorized in writing by the Managed Care Organization. Failure to have proper authorization from the MCO will be cause for non-payment of services during the unauthorized time period.

### Staff Qualifications and Training

5.0 **Staff Qualifications and Training**

5.1 **Caregiver Background Checks**
Providers will comply with all applicable standards and/or regulations related to caregiver background checks and comply with Appendix H from the Inclusa Subcontract Agreement. Volunteers will have proper background checks prior to providing service.

5.2 Agency will provide the necessary staff training and development to ensure the highest possible service is given to clients.

5.3 Volunteers and staff will meet training guidelines as identified by applicable regulations.

5.4 Provider agency must orient and train their staff on the Family Care Program, Inclusa, and Commonunity™, the trademarked care management model of Inclusa. Support materials regarding the Family Care Program and Commonunity™ are available on the Inclusa website at [www.inclusa.org](http://www.inclusa.org).

### Supervision and Staff Adequacy

6.0 **Supervision and Staff Adequacy**

6.1 The provider agency shall maintain adequate staffing to meet the needs of members referred by Inclusa and accepted by the agency for service.

6.2 Providers must have an acceptable backup procedure, including notification of member and agency when provider is unable to show for a scheduled visit.

6.3 Provider agency will ensure:
- Staff are supervised and assessed to assure they are working effectively and collaboratively with members by conducting adequate on-site supervision and review.
- Performance issues with staff are addressed promptly and Inclusa teams are kept informed about significant issues that affect the Inclusa member.
- Supervisory staff are involved in assessment, goal planning and tracking, and supervision for Inclusa members.
- Provider staff are working collaboratively and communicating effectively with Inclusa staff.

6.4 Staff shall respect member rights and utilize appropriate standards of care when providing service to members.

### Service Referral and Authorization

7.0 **Service Referral and Authorization**

7.1 The Inclusa team will provide a written service referral form to the provider agency which specifies the expected outcomes, amount, frequency and duration of services.

7.2 The provider agency must notify the Inclusa team within 2 business days of receiving a referral regarding the ability to accept the member for services. If the referral is accepted, notification should also include the anticipated start date or any delays in staffing by the requested start date. The provider agency must continue to report status of an open referral on a weekly basis to the Inclusa team until the referral is filled.

7.3 The Inclusa team will issue a new written referral form when the tasks assigned, amount, frequency or duration of the service changes.

7.4 The provider agency will retain copies of the referral forms in the agency file as proof of authorization.

7.5 **Authorizations for Member Services**

The Inclusa Provider Portal is used by providers to obtain information about current authorizations. In addition, the provider must use the portal to acknowledge all new authorizations. The provider agency is responsible for ensuring that only currently employed and authorized staff have access to...
the provider portal, and for using the member authorization information available on the portal to bill for services accurately.

For authorization needs such as new authorizations, additional units, or missing authorizations, during normal Inclusa business hours (8:00 a.m. to 4:30 p.m.) the provider should contact the Inclusa team (Community Resource Coordinator or Health and Wellness Coordinator).

If your authorization request is an emergent need impacting the member’s health and safety and you cannot reach the Inclusa team:

- During Inclusa business hours – call 877-622-6700 and press 0 for assistance.
- After Inclusa business hours – call 877-622-6700 and press 9 to be connected to our after-hours support.

Questions regarding billing or claims for current Home Delivered Meals authorizations and requests for Provider Portal assistance should be directed to the Inclusa SHC-SDS-Home Health Support Team at ACS-SHC-SDS-HomeHealth@inclusa.org or 888-544-9353, ext. 7.

### 8.0 Communication, Documentation and Reporting Requirements

| 8.1 | Inclusa communicates with providers regularly in the following formats:  
- Vendor forums  
- Mass notifications via email, fax, or mail  
- Notices for expiring credentialing  

Notices are sent to providers via email when the provider has email available to ensure timeliness of communication. Provider agencies are required to ensure that Inclusa Community Resources/Provider Relations (CR/PR) staff, Inclusa teams, guardians and other identified members of the interdisciplinary team for a member have accurate and current provider contact information to include address, phone numbers, fax numbers, and email addresses. Providers can update their information by contacting Provider Relations at 877-622-6700 (select Option 2, then Option 3) or ProviderRelations@inclusa.org. |
| 8.2 | The provider agency shall report to the Inclusa team whenever:  
1. The member is not available for scheduled services (within 24 hours unless an alternate date is scheduled between provider and member).  
2. The member refuses scheduled delivery of meals. |
| 8.3 | Providers will notify MCO of formal complaints or grievances received from MCO members within 48 hours of receipt. Written notification of completed complaint investigations will be forwarded to the Inclusa interdisciplinary team. |
| 8.4 | **Member Incidents**  
Provider agencies shall report all member incidents to the Inclusa team. Providers must promptly communicate with the Inclusa team regarding any incidents, situations or conditions that have endangered or, if not addressed, may endanger the health and safety of the member. Acceptable means of communicating member incidents to the Inclusa team would be via phone, fax or email **within 24 hours**. Additional documentation of incidents may be requested by the team or Inclusa Quality Assurance. Incident reporting resources and training are available in the Providers section of the Inclusa website at www.inclusa.org. |
| 8.5 | The provider agency shall give at least 14 days’ advance notice to the Inclusa team when it’s unable to provide authorized services to an individual member. The provider agency shall be responsible to provide authorized services during this time period. The Inclusa team or designated staff person will notify the provider agency when services are to be discontinued. The Inclusa team will make every effort to notify the provider at least 30 days in advance. |
| 8.6 | The provider agency must maintain the following documentation; and make available for review by Inclusa upon request.  
- Verification of criminal, caregiver and licensing background checks as required.  
- Policy and procedure related to supervision methods by the provider agency including frequency, intensity and any changes in supervision.  
- Policy and procedure for responding to complaints, inappropriate practices or matters qualifying as member-related incidents. The policy and procedure should also cover expectation of work rules work ethics and reporting variances to the program supervisor.  
- Employee time sheets/visit records which support billing to Inclusa. |
| 9.0 | **Quality Assurance** |
| 9.1 | **Purpose**  
Inclusa quality assurance activities are a systematic, departmental approach to ensuring and recognizing a specified standard or level of care expected of subcontracted providers. These methodologies are established to review and inspect subcontracted provider performance and compliance.  
Inclusa will measure a spectrum of outcomes against set standards to elicit the best picture of provider quality.  
Inclusa provider quality assurance practices:  
1) Establish the definition of quality services;  
2) Assess and document performance against these standards; and  
3) Detail corrective measures to be taken if problems are detected.  
It is the responsibility of providers and provider agencies to maintain the regulatory and contractual standards as outlined in this section. Inclusa will monitor compliance with these standards to ensure the services purchased are of the highest quality.  
Resulting action may include recognition of performance at or above acceptable standards, working with the provider to repair and correct performance if it is below an acceptable standard, or action up to termination of services and/or contract should there be failure to achieve acceptable standards and compliance with contract expectations. |
| 9.2 | The purpose of informing the MCO of incidents is to ensure the collaboration of provider and MCO. This collaboration will allow both parties to ensure the coordination of care in the following ways:  
- To help reduce risk for individual members and for all members.  
- To promote health and safety.  
- To evaluate actions and/or individuals that contributes to an event.  
- To improve provider quality standards.  
- To anticipate and monitor potential quality concerns.  
- To identify and document positive provider experiences.  
- To identify themes of incidents and streamline mechanisms to improve the standard of practice.  
- To provide a systematic approach to monitor and respond to incidents.  
- To provide a feedback mechanism to the provider network, quality and care management departments regarding the quality of all services provided. |
### Quality Performance Indicators

- **Education/Training of staff**: Effective training of staff members in all aspects of their job, including handling emergency situations. Established procedures for appraising staff performance and for effectively modifying poor performance where it exists.
- **Performance record of contracted activities**:
  - Tracking of number, frequency, and outcomes of Inclusa Incident Reports related to provider performance
  - Tracking of successful service provision (member achieving goals/outcomes, increased member independence and community participation, etc)
- **Contract Compliance**: Formal or informal review and identification of compliance with Inclusa contract terms, provider service expectation terms, applicable policies/procedures for Inclusa contracted providers
- **Availability and Responsiveness**: Related to referrals or updates to services, reporting and communication activities with Inclusa staff.

### Inclusa Sources and Activities for Measuring Provider Performance

- **Member satisfaction surveys**
- **Internal or external complaints and compliments**
- **Onsite review/audits**
- **Quality Teams**: As assigned based on significant incidents, trend in quality concerns or member-related incidents.
- **Tracking of performance and compliance in relation to the subcontract agreement and appendices**
- **Statistical reviews of time between referral and service commencement**

### Expectations of Providers and Inclusa for Quality Assurance Activities

- **Collaboration**: Working in a goal oriented, professional, and team based approach with Inclusa representatives to identify core issues to quality concerns, strategies to improve, and implementing those strategies
- **Responsiveness**: Actions taken upon request and in a timely manner to resolve and improve identified issues. This may include submitted documents to Inclusa, responding to calls, emails, or other inquiries, keeping Inclusa designated staff informed of progress, barriers, and milestones achieved during quality improvement activities.
- **Systems perspective to improvement**: Approaching a quality concern, trend, or significant incident with the purpose of creating overall improvements that will not only resolve the issue at hand, but improve service and operations as a whole.
- **Member-centered solutions to issues**: Relentlessly striving to implement solutions with the focus on keeping services member-centered and achieving the goals and outcomes identified for persons served.

Inclusa is committed to interfacing with providers to collaboratively and proactively discuss issues identified with processes and assist with implementing improvements and reviewing the impact of the changes as a partner in the mission to serve members.